



# Equal Opportunity Policy

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## 1. Equal opportunities statement

- 1.1. We are committed to promoting equal opportunities in employment. You and any job applicants will receive equal treatment regardless of age, disability, gender reassignment, marital or civil partner status, pregnancy or maternity, race, colour, nationality, ethnic or national origin, religion or belief, sex or sexual orientation (Protected Characteristics).

## 2. About this policy

- 2.1. The purpose of this policy is to set out our approach to equal opportunities and the avoidance of discrimination at work. It applies to all aspects of employment with us, including recruitment, pay and conditions, training, appraisals, promotion, conduct at work, disciplinary and grievance procedures, and termination of employment.
- 2.2. This policy has been agreed with the Executive Leadership Team (ELT) members.
- 2.3. This policy does not form part of any contract of employment or other contract to provide services and we may amend it at any time subject to agreement with ELT.

## 3. Who does this policy apply to?

- 3.1. This policy applies to all employees, officers, consultants, contractors, volunteers, interns, casual workers and agency workers.

## 4. Who is responsible for this policy?

- 4.1. The Executive Leadership Team (ELT) has overall responsibility for the effective operation of this policy. The ELT has delegated responsibility for overseeing its implementation to the HR Department. Suggestions for changes to this policy should be reported to the HR Department.
- 4.2. The HR Department has day-to-day responsibility for this policy and you should refer any questions about this policy to them in the first instance.

- 4.3. All managers must set an appropriate standard of behaviour, lead by example and ensure that those they manage adhere to the policy and promote our aims and objectives with regard to equal opportunities. Managers will be given appropriate training on equal opportunities awareness and equal opportunities recruitment and selection best practice. The HR Department has overall responsibility for equal opportunities training.
- 1.1. This policy is reviewed every 2 years or where there are applicable changes to statutory legislation (whichever is earlier) by the HR Department in consultation with ELT members.

## 5. Discrimination

- 5.1. You must not unlawfully discriminate against or harass other people including current and former employees, job applicants, clients, customers, suppliers and visitors. This applies in the workplace, outside the workplace (when dealing with customers, suppliers or other work-related contacts or when wearing a work uniform), and on work-related trips or events including social events.
- 5.2. The following forms of discrimination are prohibited under this policy and are unlawful:
  - a) **Direct discrimination:** treating someone less favourably because of a Protected Characteristic. For example, rejecting a job applicant because of their religious views or because they might be gay.
  - b) **Indirect discrimination:** a provision, criterion or practice that applies to everyone but adversely affects people with a particular Protected Characteristic more than others, and is not justified. For example, requiring a job to be done full-time rather than part-time would adversely affect women because they generally have greater childcare commitments than men. Such a requirement would be discriminatory unless it can be justified.
  - c) **Harassment:** this includes sexual harassment and other unwanted conduct related to a Protected Characteristic, which has the purpose or effect of violating someone's dignity or creating an intimidating, hostile, degrading, humiliating or offensive environment for them. Harassment is dealt with further in our Anti-harassment and Bullying Policy.

- d) You must comply with any reasonable management instruction to be available to attend any work-related business outside Core Time, subject to the provisions of your employment contract. (e.g. All Staff Day, Launchpads, training sessions, team meetings, marketing events, open evenings, etc).
- 5.3. **Victimisation:** retaliation against someone who has complained or has supported someone else's complaint about discrimination or harassment.
- 5.4. **Disability discrimination:** this includes direct and indirect discrimination, any unjustified less favourable treatment because of the effects of a disability, and failure to make reasonable adjustments to alleviate disadvantages caused by a disability.

## 6. Recruitment and selection

- 6.1. Recruitment, promotion, and other selection exercises such as redundancy selection will be conducted on the basis of merit, against objective criteria that avoid discrimination. Shortlisting should be done by more than one person and with the involvement of the HR Department, where possible. Our recruitment procedures should be reviewed regularly to ensure that individuals are treated on the basis of their relevant merits and abilities.
- 6.2. Vacancies should generally be advertised to a diverse section of the labour market. Advertisements should avoid stereotyping or using wording that may discourage particular groups from applying. They should include a short policy statement on equal opportunities and a copy of this policy will be made available on request.
- 6.3. Job applicants should not be asked questions which might suggest an intention to discriminate on grounds of a Protected Characteristic. For example, applicants should not be asked whether they are pregnant or planning to have children.
- 6.4. Job applicants should not be asked about health or disability before a job offer is made. There are limited exceptions which should only be used with the approval of the HR Department. For example:
  - a) Questions necessary to establish if an applicant can perform an intrinsic part of the job (subject to any reasonable adjustments).
  - b) Questions to establish if an applicant is fit to attend an assessment or any reasonable adjustments that may be needed at interview or assessment.

- c) Positive action to recruit disabled persons.
- d) Equal opportunities monitoring (which will not form part of the selection or decision-making process).

Where necessary, job offers can be made conditional on a satisfactory medical check.

- 6.5. To ensure that this policy is operating effectively, and to identify groups that may be underrepresented or disadvantaged in our organisation, we monitor applicants' ethnic group, gender, disability, sexual orientation, religion and age as part of the recruitment procedure. Provision of this information is voluntary and it will not adversely affect an individual's chances of recruitment or any other decision related to their employment. The information is removed from applications before shortlisting, and kept in an anonymised format solely for the purposes stated in this policy. Analysing this data helps us take appropriate steps to avoid discrimination and improve equality and diversity.

## **7. Training and promotion and conditions of service**

- 7.1. Training needs will be identified through regular appraisals. You will be given appropriate access to training to enable you to progress within the organisation and all promotion decisions will be made on the basis of merit.
- 7.2. Our conditions of service, benefits and facilities are reviewed regularly to ensure that they are available to all of you who should have access to them and that there are no unlawful obstacles to accessing them.

## **8. Termination of employment**

- 8.1. We will ensure that redundancy criteria and procedures are fair and objectives are not directly or indirectly discriminatory.
- 8.2. We will also ensure that disciplinary procedures and penalties are applied without discrimination, whether they result in disciplinary warnings, dismissal or other disciplinary action.

## **9. Disabilities**

- 9.1. If you are disabled or become disabled, we encourage you to tell us about your condition so that we can support you as appropriate.

- 9.2. If you experience difficulties at work because of your disability, you may wish to contact your line manager and the HR Department to discuss any reasonable adjustments that would help overcome or minimise the difficulty. Your line manager and the HR Department may wish to consult with you and your medical adviser about possible adjustments. We will consider the matter carefully and try to accommodate your needs within reason. If we consider a particular adjustment would not be reasonable we will explain our reasons and try to find an alternative solution where possible.
- 9.3. We will monitor the physical features of our premises to consider whether they might place anyone with a disability at a substantial disadvantage. Where necessary, we will take reasonable steps to improve access.

## **10. Part-time and fixed-term work**

- 10.1. Part-time and fixed-term staff should be treated the same as comparable full-time or permanent staff and enjoy no less favourable terms and conditions (on a pro-rata basis where appropriate), unless different treatment is justified.

## **11. Breaches of this policy**

- 11.1. We take a strict approach to breaches of this policy, which will be dealt with in accordance with our Disciplinary Policy. Serious cases of deliberate discrimination may amount to gross misconduct resulting in dismissal.
- 11.2. If you believe that you have suffered discrimination you can raise the matter through our Grievance Procedure or through our Anti-harassment and Bullying Policy as appropriate. Complaints will be treated in confidence and investigated as appropriate.
- 11.3. There must be no victimisation or retaliation against staff who complain about discrimination. However, making a false allegation deliberately and in bad faith will be treated as misconduct and dealt with under our Disciplinary Procedure.

## **12. Related policies**

- 12.1. This policy is supported by the following other policies and procedures:
  - a) Anti-Harassment and Bullying Policy
  - b) Grievance Procedure

- c) Disciplinary Policy
- d) Flexible Working Policy
- e) Maternity, Paternity, Adoption and Shared Parental Leave Policies
- f) Parental Leave Policy
- g) Staff Expectations
- h) Career Break Policy
- i) Code of Conduct